

## *Dunkin' Brands Sustainable Agriculture Vision*

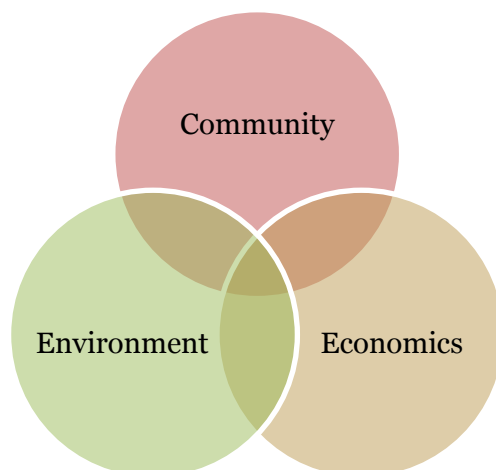
**Dunkin' Brands strives to create a fair value chain from sourcing to distribution that sustains the livelihoods of those involved and protects the ecosystems in which they are grounded.**

Dunkin' Brands is committed to sourcing ingredients in a way that ensures the future supply of commodities and protects the ecosystems and communities that produce them. We view the sustainable production of food as one of the most important challenges facing the world today, especially in an era of a growing global population, an expanding middle class with evolving dietary demands, resource scarcity, climate change and production systems that place stress on the ecosystem services on which they rely.

We recognize these challenges and strive to ensure our approach to sourcing takes these challenges into consideration and contributes to resilient value chains and communities.

Our commitment in this area is already demonstrated by our sustainable palm oil sourcing guidelines and our commitment to broaden our partnership with organizations like the Rainforest Alliance and to serving products made with certified ingredients, including our 30% Rainforest Alliance Certified™ Dark Roast Coffee.

To this end, we have developed our Sustainable Agriculture Vision. This vision serves as an umbrella for all of our commodity-specific policies and commitments. Our Sustainable Agriculture Vision is focused on the following three areas:



1. **Environmental Sustainability:** As a food company, we rely on the planet's natural resources to create our products. We care about our impact on the environment and we recognize that what we do today will matter tomorrow. As such:
  - o **Climate Change & Energy Management** – We strive to set greenhouse gas emission reduction targets for our corporate holdings in order to help tackle some of the root causes of climate change.

- **Habitat and Biodiversity Management** – We strive to encourage wide-scale adoption of practices by our partners and suppliers that respect, protect and promote local biodiversity and natural habitats to prevent irreversible ecosystem degradation from agricultural production.
  - **Soil management** – We strive to encourage our partners and suppliers to champion approaches that protect, restore and enhance soil health to ensure the long term viability of sustainable agricultural production.
  - **Water management** – We strive to encourage our partners and suppliers as they reduce water consumption and improve efficiencies without negatively/adversely impacting water quantity and quality.
2. **Economics:** We want to act as a positive economic force in our supply chain by conducting all business transactions in an ethical manner and we support our partners in doing the same. In order to do this:
- **Ethical Trade** – We strive to ensure all those operating within our supply chains receive an appropriate price that appropriately compensates them for the product they are selling, the resources they have invested and the production process and ensures that agriculture is a viable source of income.
  - **Management systems (record keeping and transparency)** – We strive to ensure our partners and suppliers develop systems that foster the efficient and transparent flow of data and commodities, ensuring compliance with all applicable laws while facilitating improvement through evaluation and learning.
  - **Crop management and efficiency** – We strive to protect against unnecessary waste of resources by encouraging our suppliers and partners to develop systems that ensure efficient use of crops and the quality of ingredients.
3. **Communities:** As a company of neighborhood institutions, we are driven by a deep sense of community. We care about and want to ensure the safety and wellbeing of all of the lives we touch. In order to do this:
- **Dunkin' Brands Supplier Code of Conduct** – We are committed to continuously driving improvement and working towards assuring sustainable ethical practices throughout our value chain. The Code of Conduct sets out minimum standards we require our suppliers that source through the National DCP, LLC (NDCP), a non-profit, franchisee-owned and operated cooperative, to comply with. These standards are based on core International Labour Organisation (ILO) conventions, the internationally recognised Ethical Trading Initiative (ETI) base code, and the UN Guiding Principles on Business and Human Rights. Internationally, Dunkin' Donuts franchisees that are responsible for the sourcing of their own supplies are subject to compliance with Dunkin' Brands standards.
  - **Human Rights** – We are committed to respecting all the lives we touch and take seriously our responsibility to respect human rights, which means we act with due diligence to avoid infringing the rights of others.